

Grocery Outlet Holding Corp. Announces Third Quarter Fiscal 2023 Financial Results

November 7, 2023

Net sales increased 9.3%

Comparable store sales increased 6.4%

GAAP net income increased 55.1% with diluted EPS of \$0.27

Adjusted EBITDA⁽¹⁾ increased 20.0% to \$68.1 million

Company updates key guidance for fiscal 2023

EMERYVILLE, Calif., Nov. 07, 2023 (GLOBE NEWSWIRE) -- Grocery Outlet Holding Corp. (NASDAQ: GO) ("Grocery Outlet" or the "Company") today announced financial results for the third quarter of fiscal 2023 ended September 30, 2023.

Highlights for Third Quarter Fiscal 2023 as compared to Third Quarter Fiscal 2022:

- Net sales increased by 9.3% to \$1.00 billion.
- Comparable store sales increased by 6.4%, driven by a 8.6% increase in the number of transactions partially offset by a 1.9% decrease in average transaction size.
- Gross margin increased to 31.4%, 80 basis points over the third quarter of last year.
- In late August, the Company implemented new technology platforms and, as a result, experienced disruptions which are estimated to have negatively impacted comparable store sales by approximately 150 basis points and gross margin by 50 basis points in the third quarter.
- The Company opened eight new stores, ending the quarter with 455 stores in eight states.
- Net income increased 55.1% to \$27.1 million, or \$0.27 per diluted share.
- Adjusted EBITDA⁽¹⁾ increased by 20.0% to \$68.1 million, or 6.8% of net sales.
- Adjusted net income⁽¹⁾ increased by 23.4% to \$31.0 million, or \$0.31 per adjusted diluted share⁽¹⁾.

"We are pleased with our third quarter performance and the underlying trends in our business," said RJ Sheedy, CEO of Grocery Outlet. "During the third quarter, we implemented new systems to improve capabilities and drive efficiencies as we scale for future growth. Despite operational challenges during the transition, we delivered strong results including same store sales growth, gross margin expansion, and bottom-line leverage. Our value proposition continues to resonate with consumers, and we are gaining market share."

Mr. Sheedy continued, "We are extremely proud to have recently published our first annual ESG report. This report showcases the positive impact that we have on our communities, our people, and our planet. Our mission of *Touching Lives for the Better* has always been at the heart of our business, and fulfilling this purpose has resulted in positive environmental and social impact throughout our 77-year history."

Highlights for the 39 Weeks Ended September 30, 2023 as compared to the 39 Weeks Ended October 1, 2022:

- Net sales increased by 12.6% to \$2.98 billion.
- Comparable store sales increased by 9.2%, driven by a 8.6% increase in the number of transactions and a 0.5% increase in average transaction size.

⁽¹⁾ Adjusted EBITDA, adjusted net income and adjusted diluted earnings per share are non-GAAP financial measures, which exclude the impact of certain special items. Please note that our non-GAAP financial measures should be considered as a supplement to, and not as a substitute for, or superior to, financial measures calculated in accordance with GAAP. See the "Non-GAAP Financial Information" section of this release as well as the respective reconciliations of our non-GAAP financial measures below for additional information about these items.

- Net income increased 32.9% to \$65.3 million, or \$0.65 per diluted share.
- Adjusted EBITDA⁽¹⁾ increased by 25.8% to \$201.7 million.
- Adjusted net income⁽¹⁾ increased by 26.2% to \$89.9 million, or \$0.89 per adjusted diluted share⁽¹⁾.

Balance Sheet and Cash Flow:

- Cash and cash equivalents totaled \$155.7 million at the end of the third quarter of fiscal 2023.
- Total debt was \$294.5 million at the end of the third quarter of fiscal 2023, net of unamortized debt issuance costs.
- Net cash provided by operating activities during the third quarter of fiscal 2023 was \$119.1 million.
- Capital expenditures for the third quarter of fiscal 2023, before the impact of tenant improvement allowances, were \$52.5 million, and, net of tenant improvement allowances, were \$42.7 million.

Outlook:

The Company is updating key guidance figures for fiscal 2023 as follows:

Current	<u>Previous</u>
27	25 to 28
~\$3.95 billion	~\$3.95 billion
7.0% to 7.5%	7.0% to 8.0%
~31.2%	~31.3%
\$248 million to \$252 million	\$254 million to \$260 million
\$1.04 to \$1.06	\$1.04 to \$1.08
~\$155 million	~\$155 million
	27 ~\$3.95 billion 7.0% to 7.5% ~31.2% \$248 million to \$252 million \$1.04 to \$1.06

The above-referenced full year guidance reflects the Company's estimates of system implementation impacts to fourth quarter comparable store sales of approximately 300 basis points and to fourth quarter gross margin of approximately 150 basis points.

Conference Call Information:

A conference call to discuss the third quarter fiscal 2023 financial results is scheduled for today, November 7, 2023 at 4:30 p.m. Eastern Time. Investors and analysts interested in participating in the call are invited to dial (877) 407-9208 approximately 10 minutes prior to the start of the call. A live audio webcast of the conference call will be available online at https://investors.groceryoutlet.com.

A taped replay of the conference call will be available within two hours of the conclusion of the call and can be accessed both online and by dialing (844) 512-2921 and entering access code 13741237. The replay will be available for approximately two weeks after the call.

Reclassification of Certain Statements of Operations and Comprehensive Income Items:

In the first quarter of fiscal 2023, in order to enhance the comparability of our results with our peers, we updated our presentation of the condensed consolidated statements of operations and comprehensive income to include depreciation and amortization expenses and share-based compensation expenses within selling, general and administrative expenses. Prior period amounts have been reclassified to conform to current period presentation. The reclassification of these items had no impact on net income, earnings per share, or retained earnings in the current or prior periods.

Non-GAAP Financial Information:

In addition to reporting financial results in accordance with accounting principles generally accepted in the United States ("GAAP"), the Company uses EBITDA, adjusted EBITDA, adjusted net income and adjusted earnings per share as supplemental measures of performance. Management believes it is useful to investors and analysts to evaluate these non-GAAP financial measures on the same basis as management uses to evaluate the Company's operating results. Management uses these non-GAAP financial measures to evaluate the effectiveness of its business strategies, to make budgeting decisions and to compare its performance against that of other peer companies using similar measures. In addition, the Company uses adjusted EBITDA to supplement GAAP measures of performance to evaluate performance in connection with compensation decisions. Management believes that excluding items from operating income, net income and net income per diluted share that may not be indicative of, or are unrelated to, the Company's core operating results, and that may vary in frequency or magnitude, enhances the comparability of the Company's results and provides additional information for analyzing trends in the business.

Adjusted EBITDA is defined as net income before net interest expense, income taxes, depreciation and amortization expenses ("EBITDA") and adjusted to exclude share-based compensation expense, loss on debt extinguishment and modification, asset impairment and gain or loss on disposition and certain other expenses that may not be indicative of, or are unrelated to, the Company's core operating results, and that may vary in frequency or magnitude. Adjusted net income represents net income adjusted for the previously mentioned adjusted EBITDA adjustments, further adjusted for costs related to amortization of purchase accounting assets and deferred financing costs, tax adjustment to normalize the effective tax rate, and tax effect of total adjustments. Basic adjusted earnings per share is calculated using adjusted net income, as defined above, and basic weighted average shares outstanding. Diluted adjusted earnings per share is calculated using adjusted net income, as defined above, and diluted weighted average shares outstanding.

EBITDA, adjusted EBITDA, adjusted net income and adjusted earnings per share are non-GAAP measures and may not be comparable to similar measures reported by other companies. EBITDA, adjusted EBITDA, adjusted net income and adjusted earnings per share have limitations as analytical tools, and you should not consider them in isolation or as a substitute for analysis of the Company's results as reported under GAAP. The Company addresses the limitations of the non-GAAP measures through the use of various GAAP measures. In the future the Company will incur expenses or charges such as those added back to calculate adjusted EBITDA or adjusted net income. The presentation of EBITDA, adjusted EBITDA, adjusted net income and adjusted earnings per share should not be construed as an inference that future results will be unaffected by the adjustments used to derive these non-GAAP measures.

Beginning with the fourth quarter of fiscal 2022, we updated our definitions of adjusted EBITDA, adjusted net income and adjusted earnings per share to no longer exclude the impact of non-cash rent expense and the provision for accounts receivable reserves. See the "Operating Metrics and Non-GAAP Financial Measures" section of our Annual Report on Form 10-K for the fiscal year ended December 31, 2022 for more information.

The Company has not reconciled the non-GAAP adjusted EBITDA and adjusted diluted earnings per share forward-looking guidance included in this release to the most directly comparable GAAP measures because this cannot be done without unreasonable effort due to the variability and low visibility with respect to taxes and non-recurring items, which are potential adjustments to future earnings. We expect the variability of these items to have a potentially unpredictable, and a potentially significant, impact on our future GAAP financial results.

Forward-Looking Statements:

This news release includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. All statements contained in this release other than statements of historical fact, including statements regarding our future operating results and financial position, our business strategy and plans, business and market trends, our objectives for future operations, macroeconomic and geopolitical conditions, and the sufficiency of our cash balances, working capital and cash generated from operating, investing, and financing activities for our future liquidity and capital resource needs may constitute forward-looking statements. Words such as "anticipate," "believe," "estimate," "expect," "intend." "may," "outlook," "plan," "project," "seek," "will," and similar expressions, are intended to identify such forward-looking statements. These forward-looking statements are subject to a number of risks, uncertainties and assumptions that may cause actual results to differ materially from those expressed or implied by any forward-looking statements, including the following: failure of suppliers to consistently supply the Company with opportunistic products at attractive pricing; inability to successfully identify trends and maintain a consistent level of opportunistic products; failure to maintain or increase comparable store sales; failure to open, relocate or remodel stores on schedule and on budget (including due to increased lead times to acquire materials, obtain permits and licenses as well as higher construction related costs); inflation (resulting in part from various supply disruptions, increased shipping and transportation costs, increased commodity costs, increased labor costs in the supply chain, increased selling, general and administrative expenses and the uncertain economic environment) and other changes affecting the market prices and supply of the products the Company sells; risks associated with newly opened stores; costs and successful implementation of marketing, advertising and promotions; failure to maintain the Company's reputation and the value of its brand, including protecting intellectual property; any significant disruption to the Company's distribution network, the operations of its distributions centers and timely receipt of inventory; inability to maintain sufficient levels of cash flow from operations; risks associated with leasing substantial amounts of space; failure to participate effectively in the growing online retail marketplace; natural or man-made disasters, unusual weather conditions (which may become more frequent due to climate change), power outages, pandemic outbreaks, terrorist acts, global political events or other serious catastrophic events and the concentration of the Company's business operations; unexpected costs and negative effects if the Company incurs losses not covered by insurance; inability to attract, train and retain highly qualified employees; risks associated with macroeconomic and geopolitical conditions; competition in the retail food industry; movement of consumer trends toward private labels and away from name-brand products; failure of the Company's independent operators ("IOs") to successfully manage their business; failure of the IOs to repay notes outstanding to us; inability to attract and retain qualified IOs; inability of the IOs to avoid excess inventory shrink; any loss or changeover of an IO; legal proceedings initiated against the IOs; legal challenges to the IO/independent contractor business model; failure to maintain positive relationships with the IOs; risks associated with actions the IOs could take that could harm the Company's business; failure to maintain the security of information relating to personal information or payment card data of customers, employees and suppliers; material disruption to information technology systems; risks associated with products the Company and its IOs sell; risks associated with laws and regulations generally applicable to retailers; legal proceedings from customers, suppliers, employees, governments or competitors; the Company's substantial indebtedness could affect its ability to operate its business, react to changes in the economy or industry or pay debts and meet obligations; restrictive covenants in the Company's debt agreements may restrict its ability to pursue its business strategies, and failure to comply with any of these restrictions could result in acceleration of the Company's debt; risks associated with tax matters; changes in accounting standards and subjective assumptions, estimates and judgments by management related to complex accounting matters; and the other factors discussed under "Risk Factors" in the Company's most recent annual report on Form 10-K and in other subsequent reports the Company files with the United States Securities and Exchange Commission (the "SEC"). The Company's periodic filings are accessible on the SEC's website at www.sec.gov.

Moreover, the Company operates in a very competitive and rapidly changing environment, and new risks emerge from time to time. Although the Company believes that the expectations reflected in the forward-looking statements are reasonable, and our expectations based on third-party information and projections are from sources that management believes to be reputable, the Company cannot guarantee that future results, levels of activity, performance or achievements. These forward-looking statements are made as of the date of this release or as of the date specified herein and the Company has based these forward-looking statements on current expectations and projections about future events and trends. Except as required by law, the Company does not undertake any duty to update any of these forward-looking statements after the date of this news release or to conform these statements to actual results or revised expectations.

About Grocery Outlet:

Based in Emeryville, California, Grocery Outlet is a high-growth, extreme value retailer of quality, name-brand consumables and fresh products sold through a network of independently operated stores. Grocery Outlet has more than 450 stores in California, Washington, Oregon, Pennsylvania, Idaho, Nevada, Maryland and New Jersey.

		13 Weeks Ended				39 Weeks Ended			
	Se	September 30, 2023		October 1, 2022		September 30, 2023		October 1, 2022	
Net sales	\$	1,003,913	\$	918,185	\$	2,979,635	\$	2,647,271	
Cost of sales		688,222		637,550		2,036,831		1,836,336	
Gross profit		315,691		280,635		942,804		810,935	
Selling, general and administrative expenses		278,134		255,948		835,948		739,909	
Operating income		37,557		24,687		106,856		71,026	
Other expenses:									
Interest expense, net		4,226		4,798		14,911		12,355	
Loss on debt extinguishment and modification		_		_		5,340		1,274	
Total other expenses		4,226		4,798		20,251		13,629	
Income before income taxes		33,331		19,889		86,605		57,397	
Income tax expense		6,191		2,394		21,274		8,234	
Net income and comprehensive income	\$	27,140	\$	17,495	\$	65,331	\$	49,163	
Basic earnings per share	\$	0.27	\$	0.18	\$	0.66	\$	0.51	
Diluted earnings per share	\$	0.27	\$	0.17	\$	0.65	\$	0.49	
Weighted average shares outstanding:									
Basic		99,108		97,057		98,514		96,587	
Diluted		100,973		100,485		100,727		100,051	

GROCERY OUTLET HOLDING CORP. CONDENSED CONSOLIDATED BALANCE SHEETS (in thousands) (unaudited)

	September 30, 2023		D	December 31, 2022	
Assets					
Current assets:					
Cash and cash equivalents	\$	155,663	\$	102,728	
Independent operator receivables and current portion of independent operator notes, net of allowance		9,269		10,805	
Other accounts receivable, net of allowance		13,876		4,368	
Merchandise inventories		308,605		334,319	
Prepaid expenses and other current assets		27,076		15,137	
Total current assets		514,489		467,357	
Independent operator notes and receivables, net of allowance		25,990		22,535	
Property and equipment, net		626,976		560,746	
Operating lease right-of-use assets		926,462		902,163	
Intangible assets, net		76,958		63,993	
Goodwill		747,943		747,943	
Other assets		10,641		7,667	
Total assets	\$	2,929,459	\$	2,772,404	
Liabilities and Stockholders' Equity					
Current liabilities:					
Trade accounts payable	\$	183,982	\$	137,631	
Accrued and other current liabilities		87,871		53,213	
Accrued compensation		28,252		27,194	
Current portion of long-term debt		5,625		_	
Current lease liabilities		63,333		54,586	
Income and other taxes payable		14,650		7,890	
Total current liabilities		383,713		280,514	
Long-term debt, net		288,884		379,650	
Deferred income tax liabilities, net		35,132		19,782	
Long-term lease liabilities		1,016,634		980,759	
Other long-term liabilities		2,005		1,485	
Total liabilities		1,726,368		1,662,190	

Stockholders' equity:		
Common stock	99	98
Series A preferred stock	_	_
Additional paid-in capital	875,134	847,589
Retained earnings	 327,858	 262,527
Total stockholders' equity	 1,203,091	 1,110,214
Total liabilities and stockholders' equity	\$ 2,929,459	\$ 2,772,404

GROCERY OUTLET HOLDING CORP. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands) (unaudited)

Cash flows from operating activities section of the cash income to net cash provided by operating activities section of property and equipment section of property and equipment and and other assess of property and equipment and modification section of property and equipment and and equipment and an equipment and equipment and equipment accounts receivable reserved section of property and equipment and equipment and equipment accounts receivable reserved section of property and equipment and equ			39 Weeks Ended		
Net income \$ 65,331 \$ 49,168 Adjustments to reconcile net income to net cash provided by operating activities: 56,012 53,067 Depreciation of property and equipment 56,012 53,067 Amortization of intangible and other assetts 7,669 5,631 Amortization of debt issuence costs and debt discounts 856 1,727 Non-cash rent 4,144 5,360 Loss on debt extinguishment and modification 5,340 1,277 Share-based compensation 2,577 2,773 Deferred income taxes 4,77 2,773 Deferred income taxes 4,77 890 Changes in operating assets and liabilities: 1,352 3,530 Independent operator and other accounts receivable (13,928) 3,530 Merchandise inventories 2,574 (56,389) Propaid expenses and other assets (11,812) 406 Income and other taxes payable 6,760 1,729 Trade accounts payable, accrued compensation and other liabilities 3,520 1,1372 Advances to independent operators 5,579 6,974		Sep			•
Adjustments to reconcile net income to net cash provided by operating activities: Depreciation of property and equipment	Cash flows from operating activities:				
Depreciation of property and equipment 58.012 33.067 Amortization of intangible and other assets 7,669 5,631 Amortization of debt issuance costs and debt discounts 856 1,727 Non-cash rent 4,144 5,360 1,274 Loss on debt extinguishment and modification 5,340 1,274 Share-based compensation 25,516 24,363 Provision for accounts receivable reserves 2,777 2,773 Deferred income taxes 15,350 7,633 Other 477 890 Changes in operating assets and liabilities: 3,744 (56,389) Independent operator and other accounts receivable (13,928) (3,509) Merchandise inventories 25,714 (56,389) Prepaid expenses and other assets (11,812) (406) Income and other taxes payable 6,760 1,729 Trade accounts payable, accrued compensation and other liabilities 70,808 5,182 Operating lease liabilities 5,500 1,122 Trade accounts payable, accrued compensation and other liabilities 6,500	Net income	\$	65,331	\$	49,163
Amortization of intangible and other assetts 7,669 5,831 Amortization of debt issuance costs and debt discounts 356 1,727 Non-cash rent 4,144 5,360 Loss on debt extinguishment and modification 25,516 24,363 Share-based compensation 25,516 24,363 Provision for accounts receivable reserves 2,777 2,773 Deferred income taxes 3,763 7,633 Other 477 890 Changes in operating assets and liabilities: 477 690 Independent operator and other accounts receivable (13,928) 3,509 Merchandise inventories 25,714 (56,389) Prepaid expenses and other assets (11,812) (406) Income and other taxes payable 6,760 1,729 Trade accounts payable, accrued compensation and other liabilities 70,808 35,182 Operating lease liabilities 26,761 13,380 Cast 276,218 133,860 Cast indows from investing activities 276,218 133,860 Cast provided by operating activiti	Adjustments to reconcile net income to net cash provided by operating activities:				
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Non-cash rent 4,144 5,360 Loss on debt extinguishment and modification 5,340 1,274 Share-based compensation 25,516 24,353 Provision for accounts receivable reserves 2,777 2,773 Deferred income taxes 3,500 7,633 Other 477 890 Changes in operating assets and liabilities: 477 680 Independent operator and other accounts receivable (13,928) (3,509) Merchandise inventories 25,714 (66,389) Prepaid expenses and other assets (11,812) (406) Income and other taxes payable 70,808 35,182 Operating lease liabilities 70,808 35,182 Operating lease liabilities 70,808 35,182 Operating lease liabilities 5,676 (17,32 Net cash provided by operating activities 5,579 (6,974) Repayments of advances from investing activities (5,579) (6,974) Repayments of advances from independent operators (5,579) (6,974) Repayments on sales of assets	Amortization of intangible and other assets		7,669		5,631
Loss on debt extinguishment and modification 5,340 1,274 Share-based compensation 25,716 24,363 Provision for accounts receivable reserves 2,777 2,773 Deferred income taxes 15,350 7,633 Other 477 80 Changes in operating assets and liabilities: 80 3,509 Income and other accounts receivable (13,928) 3,509 Merchandise inventories 25,714 (56,389) Prepaid expenses and other assets (11,812) (406) Income and other taxes payable 6,760 1,729 Trade accounts payable, accrued compensation and other liabilities 70,808 35,182 Operating lease liabilities 15,204 11,329 Net cash provided by operating activities 276,218 139,860 Cash flows from investing activities 4,770 5,433 Proceeds from investing activities 4,770 5,433 Proceeds from sales of assets 1 4 3 Investments in intengible assets and licenses 1 1 2,835	Amortization of debt issuance costs and debt discounts		856		1,727
Share-based compensation 25,516 24,363 Provision for accounts receivable reserves 15,350 7,633 Deferred income taxes 15,350 7,633 Other 477 890 Changes in operating assets and liabilities: 477 800 Independent operator and other accounts receivable (13,928) 3,509 Merchandise inventories 25,714 (56,389) Prepaid expenses and other assets (11,812) (406) Income and other taxes payable 6,760 1,729 Trade accounts payable, accrued compensation and other liabilities 70,808 35,182 Operating lease liabilities 70,808 35,182 Procead provided by operating activities 276,218 139,800 Cash Hows from investing activities (5,579) (6,974) Repayments of advances from independent operators 4,77 5,433 Purchases of property and equipment (112,916) (85,359) Proceeds from sales of assets 12 3 Investments in intangible assets and licenses (17,802) -2 <t< td=""><td>Non-cash rent</td><td></td><td>4,144</td><td></td><td>5,360</td></t<>	Non-cash rent		4,144		5,360
Provision for accounts receivable reserves 2,777 2,773 Deferred income taxes 15,350 7,633 Other 477 890 Changes in operating assets and liabilities: (13,928) (3,509) Independent operator and other accounts receivable (13,928) (5,509) Merchandsie inventories 25,714 (56,339) Prepaid expenses and other assets (11,1812) (406) Income and other taxes payable 6,760 1,729 Trade accounts payable, accrued compensation and other liabilities 70,808 35,182 Operating lease liabilities 70,808 35,182 Operating lease liabilities 70,808 35,182 Operating lease liabilities 76,218 139,860 Cash flows from investing activities 276,218 139,860 Cash flows from investing activities 4,770 5,433 Procease to independent operators (5,579) (6,974) Repayments of advances from independent operators (5,579) (6,974) Repayments of activities (11,2916) (85,359)	Loss on debt extinguishment and modification		5,340		1,274
Deferred income taxes 15,350 7,633 Other 477 890 Changes in operating assets and liabilities: 347 890 Independent operator and other accounts receivable (13,928) 3,509 Merchandise inventories 25,714 (56,389) Prepaid expenses and other assets (11,812) (406) Income and other taxes payable 6,760 1,729 Trade accounts payable, accrued compensation and other liabilities 70,808 35,82 Operating lease liabilities 76,204 11,372 Net cash provided by operating activities 276,218 139,860 Cash flows from investing activities 4,770 6,433 Repayments of advances from independent operators 4,770 5,433 Proceeds from sales of accesses 4,770 5,433 Purchases of property and equipment 533 —— Proceeds from insurance recoveri	Share-based compensation		25,516		24,363
Other 477 890 Changes in operating assets and liabilities: Independent operator and other accounts receivable (13,928) (3,509) Merchandise inventories 25,714 (56,389) Prepaid expenses and other assets (11,812) (406) Income and other taxes payable 6,760 1,729 Trade accounts payable, accrued compensation and other liabilities 70,808 35,182 Operating lease liabilities 15,204 11,372 Net cash provided by operating activities 276,218 303,806 Cash flows from investing activities (5,579) (6,974) Repayments of advances from independent operators (5,579) (6,974) Repayments of independent operators (5,579) (6,974) Repayments of property and equipment (11,920) (Provision for accounts receivable reserves		2,777		2,773
Changes in operating assets and liabilities: (13,928) (3,509) Independent operator and other accounts receivable (13,928) (3,508) Merchandise inventories 25,714 (56,389) Prepaid expenses and other assets (11,1812) (406) Income and other taxes payable 6,760 1,729 Taxed accounts payable, accrued compensation and other liabilities 70,808 35,182 Operating lease liabilities 15,204 11,372 Net eash provided by operating activities 276,218 139,860 Cash flows from investing activities 276,218 139,860 Cash flows from independent operators (5,579) (6,974) Advances to independent operators 4,770 5,433 Purchases of property and equipment (112,916) (85,359) Proceeds from sales of assets 24 34 Investments in intangible assets and licenses (131,030) (99,227) Cash flows from insurance recoveries - property and equipment 533 — Proceeds from insurance recoveries - property and equipment and intensicing activities	Deferred income taxes		15,350		7,633
Independent operator and other accounts receivable (13,928) (3,509) Merchandise inventories 25,714 (56,839) Prepaid expenses and other assets (11,812) (406) Income and other taxes payable 6,760 1,729 Trade accounts payable, accrued compensation and other liabilities 70,808 35,182 Operating lease liabilities 15,204 11,372 Net cash provided by operating activities 276,218 139,860 Cash flows from investing activities Advances to independent operators (5,579) (6,974) Repayments of advances from independent operators 4,770 5,433 Purchases of property and equipment (112,916) (85,359) Proceeds from sales of assets 24 34 Investments in intangible assets and licenses (17,862) (12,361) Proceeds from insurance recoveries - property and equipment 533 Net cash used in investing activities (31,030) (99,227) Cash flows from financing activities (31,030) (99,227) Cash flows from exercise of stock options 5,8	Other		477		890
Merchandise inventories 25,714 (56,889) Prepaid expenses and other assets (11,812) (406) Income and other taxes payable 6,760 1,729 Trade accounts payable, accrued compensation and other liabilities 70,808 35,182 Operating lease liabilities 15,204 11,372 Net cash provided by operating activities 276,218 139,800 Cash flows from investing activities (5,579) (6,974) Advances to independent operators (5,579) (6,974) Repayments of advances from independent operators 4,770 5,433 Purchases of property and equipment (112,916) 85,559 Proceeds from sales of assets (17,862) (12,361) Investments in intangible assets and licenses (17,862) (12,361) Proceeds from sales of assets (17,862) (12,361) Proceeds from insurance recoveries - property and equipment 533 - Proceeds from insurance recoveries - property and equipment 533 - Proceeds from exercise of stock options 5,851 5,998 Tax withholding related to n	Changes in operating assets and liabilities:				
Prepaid expenses and other assets (11,812) (406) Income and other taxes payable 6,760 1,729 Trade accounts payable, accrued compensation and other liabilities 70,808 35,182 Operating lease liabilities 15,204 11,372 Net cash provided by operating activities 276,218 139,860 Cash flows from investing activities Advances to independent operators (5,579) (6,974) Repayments of advances from independent operators 4,770 5,433 Proceeds from sales of assets 24 34 Investments in intangible assets and licenses (17,862) (12,361) Proceeds from insurance recoveries - property and equipment 533 Net cash used in investing activities (31,303) 99,227 Cash flows from financing activities (13,030) 99,227 Cash flows from senior term loan due 2025 5,851 5,998 Tax withholding related to net settlement of employee share-based awards (5,79) Proceeds from senior term loan due 2028 300,000 Principal payment	Independent operator and other accounts receivable		(13,928)		(3,509)
Income and other taxes payable 6,760 1,729 Trade accounts payable, accrued compensation and other liabilities 70,808 35,182 Operating lease liabilities 15,204 11,372 Net cash provided by operating activities 276,218 139,860 Cash flows from investing activities (5,579) (6,974) Repayments of independent operators (5,579) (6,974) Repayments of advances from independent operators 4,770 5,433 Purchases of property and equipment (112,916) 85,359 Proceeds from sales of assets 24 34 Investments in intangible assets and licenses (17,862) (12,361) Proceeds from insurance recoveries - property and equipment 533 Net cash used in investing activities (31,000) (99,227) Cash flows from financing activities (31,000) 92,270 Roceeds from sercice of stock options 5,851 5,998 Tax withholding related to net settlement of employee share-based awards (537) Proceeds from revolving credit facility (25,000) <td< td=""><td>Merchandise inventories</td><td></td><td>25,714</td><td></td><td>(56,389)</td></td<>	Merchandise inventories		25,714		(56,389)
Trade accounts payable, accrued compensation and other liabilities 70,808 35,182 Operating lease liabilities 15,204 11,372 Net cash provided by operating activities 276,218 139,806 Cash flows from investing activities: 50,579 (6,974) Advances to independent operators (5,579) (6,974) Repayments of advances from independent operators 4,770 5,433 Purchases of property and equipment (112,916) (85,359) Proceeds from sales of assets 24 34 Investments in intangible assets and licenses (17,862) (12,361) Proceeds from insurance recoveries - property and equipment 533 - Net cash used in investing activities (131,030) (99,227) Cash flows from financing activities (131,030) (99,227) Proceeds from exercise of stock options 5,851 5,981 5,985 Tax withholding related to net settlement of employee share-based awards (537) - Proceeds from senior term loan due 2028 300,000 - Principal payments on revolving credit facility (25,000)	Prepaid expenses and other assets		(11,812)		(406)
Operating lease liabilities 15,204 11,372 Net cash provided by operating activities 276,218 139,860 Cash flows from investing activities: Advances to independent operators (5,579) (6,974) Repayments of advances from independent operators 4,770 5,433 Purchases of property and equipment (112,916) (85,359) Proceeds from sales of assets 24 34 Investments in intangible assets and licenses (17,862) (12,361) Proceeds from insurance recoveries - property and equipment 533 — Net cash used in investing activities (131,030) (99,227) Cash flows from financing activities Proceeds from insurance recoveries - property and equipment 553 — Net cash used in investing activities (131,030) (99,227) Cash flows from financing activities Proceeds from financing activities 5,551 5,998 Tax withholding related to net settlement of employee share-based awards (537) — Proceeds from revolving credit facility (25,000) —	Income and other taxes payable		6,760		1,729
Net cash provided by operating activities 276,218 139,860 Cash flows from investing activities: (5,579) (6,974) Advances to independent operators 4,770 5,433 Repayments of advances from independent operators 4,770 5,433 Purchases of property and equipment (112,916) (85,359) Proceeds from sales of assets 24 34 Investments in intangible assets and licenses (17,862) (12,361) Proceeds from insurance recoveries - property and equipment 533 — Net cash used in investing activities (31,030) (99,227) Cash flows from financing activities (131,030) (99,227) Cash flows from exercise of stock options 5,851 5,998 Tax withholding related to net settlement of employee share-based awards (537) — Proceeds from exercise of stock options 5,851 5,998 Tax withholding related to net settlement of employee share-based awards (537) — Proceeds from revolving credit facility (25,000) — Principal payments on revolving credit facility (3,500) (75,000) <td>Trade accounts payable, accrued compensation and other liabilities</td> <td></td> <td>70,808</td> <td></td> <td>35,182</td>	Trade accounts payable, accrued compensation and other liabilities		70,808		35,182
Cash flows from investing activities: Advances to independent operators (5,579) (6,974) Repayments of advances from independent operators 4,770 5,433 Purchases of property and equipment (112,916) (85,359) Proceeds from sales of assets 24 34 Investments in intangible assets and licenses (17,862) (12,361) Proceeds from insurance recoveries - property and equipment 533 - Net cash used in investing activities (131,030) (99,227) Cash flows from financing activities Proceeds from secroise of stock options 5,851 5,998 Tax withholding related to net settlement of employee share-based awards (537) - Proceeds from senior term loan due 2028 300,000 - Proceeds from revolving credit facility 25,000 - Principal payments on revolving credit facility (25,000) - Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) - Principal payments on finance leases (3,275)	Operating lease liabilities	-	15,204		11,372
Advances to independent operators (5,579) (6,974) Repayments of advances from independent operators 4,770 5,433 Purchases of property and equipment (112,916) (85,359) Proceeds from sales of assets 24 34 Investments in intangible assets and licenses (17,862) (12,361) Proceeds from insurance recoveries - property and equipment 533 — Net cash used in investing activities (131,030) (99,227) Cash flows from financing activities Proceeds from exercise of stock options 5,851 5,998 Tax withholding related to net settlement of employee share-based awards (537) — Proceeds from senior term loan due 2028 300,000 — Proceeds from revolving credit facility 25,000 — Principal payments on revolving credit facility (25,000) — Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (3,275) (3,451) Dividends paid <	Net cash provided by operating activities		276,218		139,860
Repayments of advances from independent operators 4,770 5,433 Purchases of property and equipment (112,916) (85,359) Proceeds from sales of assets 24 34 Investments in intangible assets and licenses (17,862) (12,361) Proceeds from insurance recoveries - property and equipment 533 — Net cash used in investing activities (131,030) (99,227) Cash flows from financing activities Proceeds from exercise of stock options 5,851 5,998 Tax withholding related to net settlement of employee share-based awards (537) — Proceeds from senior term loan due 2028 300,000 — Proceeds from revolving credit facility 25,000 — Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (3,750) — Principal payments on finance leases (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513)	Cash flows from investing activities:				
Purchases of property and equipment (112,916) (85,359) Proceeds from sales of assets 24 34 Investments in intangible assets and licenses (17,862) (12,361) Proceeds from insurance recoveries - property and equipment 533 — Net cash used in investing activities (131,030) (99,227) Cash flows from financing activities Proceeds from sericise of stock options 5,851 5,998 Tax withholding related to net settlement of employee share-based awards (537) — Proceeds from senior term loan due 2028 300,000 — Proceeds from revolving credit facility 25,000 — Principal payments on revolving credit facility (25,000) — Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (3,275) (3,451) Dividends paid (9 (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (7	Advances to independent operators		(5,579)		(6,974)
Proceeds from sales of assets 24 34 Investments in intangible assets and licenses (17,862) (12,361) Proceeds from insurance recoveries - property and equipment 533 — Net cash used in investing activities (131,030) (99,227) Cash flows from financing activities: **** **** Proceeds from exercise of stock options 5,851 5,998 Tax withholding related to net settlement of employee share-based awards (537) — Proceeds from senior term loan due 2028 300,000 — Proceeds from revolving credit facility 25,000 — Principal payments on revolving credit facility (25,000) — Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (1,020) (955) Repurchase of common stock (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253)	Repayments of advances from independent operators		4,770		5,433
Investments in intangible assets and licenses (17,862) (12,361) Proceeds from insurance recoveries - property and equipment 533 — Net cash used in investing activities (131,030) (99,227) Cash flows from financing activities: Proceeds from exercise of stock options 5,851 5,998 Tax withholding related to net settlement of employee share-based awards (537) — Proceeds from senior term loan due 2028 300,000 — Proceeds from revolving credit facility 25,000 — Principal payments on revolving credit facility (25,000) — Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (1,020) (955) Repurchase of common stock (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities 52,935 (32,808)	Purchases of property and equipment		(112,916)		(85,359)
Proceeds from insurance recoveries - property and equipment 533 — Net cash used in investing activities (131,030) (99,227) Cash flows from financing activities: Proceeds from exercise of stock options 5,851 5,998 Tax withholding related to net settlement of employee share-based awards (537) — Proceeds from senior term loan due 2028 300,000 — Proceeds from revolving credit facility 25,000 — Principal payments on revolving credit facility (25,000) — Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (1,020) (955) Repurchase of common stock (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (73,441) Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	Proceeds from sales of assets		24		34
Net cash used in investing activities (131,030) (99,227) Cash flows from financing activities: Proceeds from exercise of stock options 5,851 5,998 Tax withholding related to net settlement of employee share-based awards (537) — Proceeds from senior term loan due 2028 300,000 — Proceeds from revolving credit facility 25,000 — Principal payments on revolving credit facility (25,000) — Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (1,020) (955) Repurchase of common stock (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (73,441) Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	Investments in intangible assets and licenses		(17,862)		(12,361)
Cash flows from financing activities: Proceeds from exercise of stock options 5,851 5,998 Tax withholding related to net settlement of employee share-based awards (537) — Proceeds from senior term loan due 2028 300,000 — Proceeds from revolving credit facility 25,000 — Principal payments on revolving credit facility (25,000) — Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (1,020) (955) Repurchase of common stock (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (73,441) Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	Proceeds from insurance recoveries - property and equipment	-	533		_
Proceeds from exercise of stock options 5,851 5,998 Tax withholding related to net settlement of employee share-based awards (537) — Proceeds from senior term loan due 2028 300,000 — Proceeds from revolving credit facility 25,000 — Principal payments on revolving credit facility (25,000) — Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (1,020) (955) Repurchase of common stock (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (73,441) Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	Net cash used in investing activities		(131,030)		(99,227)
Tax withholding related to net settlement of employee share-based awards (537) — Proceeds from senior term loan due 2028 300,000 — Proceeds from revolving credit facility 25,000 — Principal payments on revolving credit facility (25,000) — Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (1,020) (955) Repurchase of common stock (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (73,441) Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	Cash flows from financing activities:				
Proceeds from senior term loan due 2028 300,000 — Proceeds from revolving credit facility 25,000 — Principal payments on revolving credit facility (25,000) — Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (1,020) (955) Repurchase of common stock (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (73,441) Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	Proceeds from exercise of stock options		5,851		5,998
Proceeds from revolving credit facility 25,000 — Principal payments on revolving credit facility (25,000) — Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (1,020) (955) Repurchase of common stock (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (73,441) Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	Tax withholding related to net settlement of employee share-based awards		(537)		_
Principal payments on revolving credit facility (25,000) — Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (1,020) (955) Repurchase of common stock (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (73,441) Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	Proceeds from senior term loan due 2028		300,000		_
Principal payments on senior term loan due 2025 (385,000) (75,000) Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (1,020) (955) Repurchase of common stock (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (73,441) Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	Proceeds from revolving credit facility		25,000		_
Principal payments on senior term loan due 2028 (3,750) — Principal payments on finance leases (1,020) (955) Repurchase of common stock (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (73,441) Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	· · · ·		(25,000)		_
Principal payments on finance leases (1,020) (955) Repurchase of common stock (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (73,441) Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	Principal payments on senior term loan due 2025		(385,000)		(75,000)
Repurchase of common stock (3,275) (3,451) Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (73,441) Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	Principal payments on senior term loan due 2028		(3,750)		_
Dividends paid (9) (33) Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (73,441) Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	Principal payments on finance leases		(1,020)		(955)
Debt issuance costs paid (4,513) — Net cash used in financing activities (92,253) (73,441) Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	Repurchase of common stock		(3,275)		(3,451)
Net cash used in financing activities(92,253)(73,441)Net increase (decrease) in cash and cash equivalents52,935(32,808)	Dividends paid		(9)		(33)
Net increase (decrease) in cash and cash equivalents 52,935 (32,808)	Debt issuance costs paid		(4,513)		_
	Net cash used in financing activities		(92,253)		(73,441)
Cash and cash equivalents at beginning of period 102,728 140,085	Net increase (decrease) in cash and cash equivalents		52,935		(32,808)
	Cash and cash equivalents at beginning of period		102,728		140,085

GROCERY OUTLET HOLDING CORP. RECONCILIATION OF GAAP NET INCOME TO ADJUSTED EBITDA (in thousands) (unaudited)

	13 Weeks Ended			39 Weeks Ended				
	September 30, 2023		October 1, 2022		September 30, 2023			October 1, 2022
Net income	\$	27,140	\$	17,495	\$	65,331	\$	49,163
Interest expense, net		4,226		4,798		14,911		12,355
Income tax expense		6,191		2,394		21,274		8,234
Depreciation and amortization expenses		21,886		20,154		63,681		58,698
EBITDA		59,443		44,841		165,197		128,450
Share-based compensation expenses ⁽¹⁾		7,535		9,084		25,516		24,363
Loss on debt extinguishment and modification ⁽²⁾		_		_		5,340		1,274
Asset impairment and gain or loss on disposition ⁽³⁾		117		343		460		888
Other ⁽⁴⁾		1,048		2,521		5,227		5,378
Adjusted EBITDA	\$	68,143	\$	56,789	\$	201,740	\$	160,353

GROCERY OUTLET HOLDING CORP. RECONCILIATION OF GAAP NET INCOME TO ADJUSTED NET INCOME (in thousands, except per share data) (unaudited)

	13 Weeks Ended			39 Weeks Ended				
	Sej	otember 30, 2023		October 1, 2022	Se	ptember 30, 2023		October 1, 2022
Net income	\$	27,140	\$	17,495	\$	65,331	\$	49,163
Share-based compensation expenses ⁽¹⁾		7,535		9,084		25,516		24,363
Loss on debt extinguishment and modification ⁽²⁾		_		_		5,340		1,274
Asset impairment and gain or loss on disposition ⁽³⁾		117		343		460		888
Other ⁽⁴⁾		1,048		2,521		5,227		5,378
Amortization of purchase accounting assets and deferred financing	ng							
costs ⁽⁵⁾		1,424		3,031		4,415		9,198
Tax adjustment to normalize effective tax rate ⁽⁶⁾		(3,418)		(3,178)		(4,274)		(7,649)
Tax effect of total adjustments ⁽⁷⁾		(2,857)		(4,192)		(12,083)		(11,372)
Adjusted net income	\$	30,989	\$	25,104	\$	89,932	\$	71,243
GAAP earnings per share								
Basic	\$	0.27	\$	0.18	\$	0.66	\$	0.51
Diluted	\$	0.27	\$	0.17	\$	0.65	\$	0.49
Adjusted earnings per share								
Basic	\$	0.31	\$	0.26	\$	0.91	\$	0.74
Diluted	\$	0.31	\$	0.25	\$	0.89	\$	0.71
Weighted average shares outstanding								
Basic		99,108		97,057		98,514		96,587
Diluted		100,973		100,485		100,727		100,051

⁽¹⁾ Includes non-cash share-based compensation expense and cash dividends paid on vested share-based awards as a result of dividends declared in connection with a recapitalization that occurred in fiscal 2018.

⁽²⁾ Represents the write-off of debt issuance costs and debt discounts as well as debt modification costs related to refinancing and/or repayment of our

credit facilities.

- (3) Represents asset impairment charges and gains or losses on dispositions of assets.
- (4) Represents other non-recurring, non-cash or non-operational items, such as technology upgrade implementation costs, costs related to employer payroll taxes associated with equity awards, legal settlements and other legal expenses, store closing costs, certain personnel-related costs, store closing costs and miscellaneous costs.
- (5) Represents the amortization of debt issuance costs as well as the incremental amortization of an asset step-up resulting from purchase price accounting related to our acquisition in 2014 by an investment fund affiliated with Hellman & Friedman LLC, which included trademarks, customer lists, and below-market leases.
- (6) Represents adjustments to normalize the effective tax rate for the impact of unusual or infrequent tax items that we do not consider in our evaluation of ongoing performance, including excess tax expenses or benefits related to stock option exercises and vesting of restricted stock units that are recorded in earnings as discrete items in the reporting period in which they occur.
- (7) Represents the tax effect of the total adjustments. We calculate the tax effect of the total adjustments on a discrete basis excluding any non-recurring and unusual tax items.

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